

# RUN

FOR

2011  
Annual  
Update

# LIFE

MUNITY MILEAGE

NYRR  
NEW YORK ROAD RUNNERS



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**NYRR**  
NEW YORK ROAD RUNNERS



FISCAL YEAR 2011 ANNUAL UPDATE

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# READY

for the rush.  
to be strong.  
to turn "I can't" into "I did."  
in a race.  
out of excuses.  
because staying still is lethal.  
over a bridge.  
off dessert.  
to like yourself better in the morning.  
for the kids.  
for your grandkids.  
for yourself.  
farther than you thought you could.  
to stay grounded.  
to take flight.  
**today like there is no tomorrow.**  
because it's who you are.  
and see who you can be.  
to keep your thighs from rubbing together.  
for a cause.  
just because.  
because endorphins are better than Botox.  
**to beat the odds.**  
to sweat away your sins.  
so bullies can never catch you.  
with your team.  
with your thoughts.  
your troubles the hell out of town.  
like Forrest.  
like a child.  
with your child.  
'til you hit a wall, then fly over it.  
for your body.  
for your mind.  
to make your heart pound like you're in love.  
a mile.  
forever.  
the world.

**RUN FOR LIFE.**



## Dear Supporters & Friends,

**An ancient Chinese proverb says *When I let go of what I am, I become what I might be*. In this past year, our management and Board have been focused on the question of what we might be as we carry forward the legacy of our past leaders: bringing running to the people.**

**We are pleased to present our first-ever Annual Update, designed to share with you a snapshot of what we are accomplishing and where we are heading.**

### **Our Next 50 Years Start Now**

This year, we are very excited to be introducing a rebranding initiative that builds on our heritage while positioning the organization for the future. Over the past half-century, we have grown from a local running club to a global champion of the running movement. As the world's premier community running organization, we've made it our mission to get all people, of all ages and abilities, running and moving to better health.

Going forward, we are excited to be known as NYRR, the moniker many have come to refer to us by in this digital age. As part of our reinvigorated brand, we have unveiled a new logo, tagline, and visual identity. Over the next year, we will be updating our website, signage, and other brand expressions with our new look and feel, which you will get a sense of throughout these pages.

### **Running with Our Successes**

Our efforts to give everyone a reason to run continue to gain momentum and recognition globally as we now reach more than 100,000 kids weekly with our Mighty Milers and Young Runners school programs. Our award-winning *A Running Start* video resource for coaching youth runners has received praise from coaches, teachers, parents, and even Olympic athletes. We are expanding our free youth resources and beginning work on a much-needed national running curriculum for physical education teachers. Our Youth & Community Services team now participates in more than 100 community health fairs throughout New York's five boroughs, championing movement through walking and running as a pathway to improved health and well-being.

We continue to develop and grow our offering of paid events, classes, training, and educational resources. We were very honored when *SportsBusiness Journal* named the ING New York City Marathon 2010 the Sports Event of the Year, recognizing our notable contributions to the athletes, the sport, and the community. Today we serve more than 300,000 runners internationally with a roster of more than 55 races annually, featuring such classics as our half-marathon series across the five boroughs, the "Mini 10K" (the oldest women-only road race), and the iconic Empire State Building Run-Up.

### **A Commitment to the Community**

We measure our success through our economic, charitable, and community impact. In this past year we proudly set new records across the board. Our unique nonprofit model, which teams contributions from corporate, foundation, and individual donors with earned income from our best-in-class events, makes all of this important work possible. The progress outlined in the pages that follow is entirely thanks to all of you, our supporters, members, volunteers, and partners!

We look forward to a strong future of empowering people to Run for Life.

Sincerely,  
George Hirsch, Chairman of the Board, NYRR & Mary Wittenberg, CEO, NYRR

Giving everyone a reason to

# RUN

Running takes your body, mind, and spirit to a better place. This simple act of putting one foot in front of the other and moving forward can make you healthier, happier, and more confident.

Like the starting horn at a race, we want to be the “Go!” that gets people running for life. At New York Road Runners, it is our goal to give everyone on the planet both a reason to run and the means and opportunity to keep running and never stop.

Over the past 50-plus years, we have grown from a local running club to

a global champion of the running movement. We are the world’s premier community running organization, and our efforts and events serve all runners and active individuals, from beginners to professional athletes: the young, the elderly, and the underserved of all abilities.

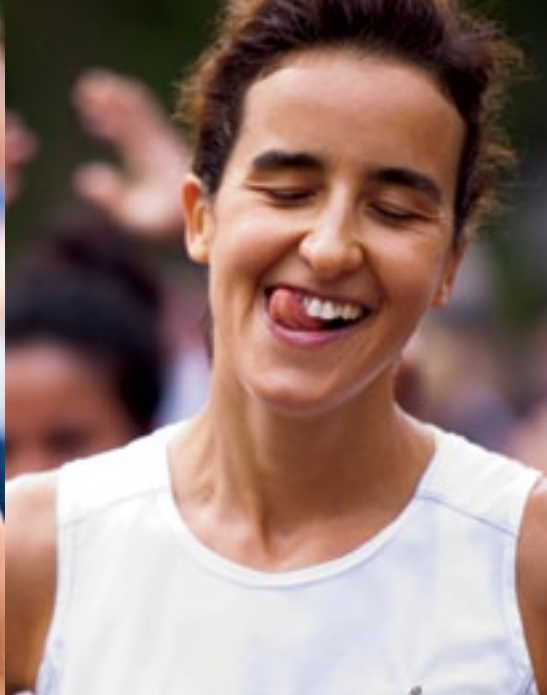
Today, we are known for all our world-class events—including the famed ING New York City Marathon—which attract and inspire more than 300,000 runners internationally, including 60,000 NYRR members. But we are equally committed to the runners of tomorrow, passionately providing youth programs that educate and

motivate more than 100,000 kids in communities in New York City, across the United States, and around the world.

It is our unique nonprofit model, which teams contributions from corporate, foundation, and individual donors with earned-income from our best-in-class events, that makes all our efforts possible.

Together with the help of all of NYRR’s members, supporters, participants, and partners, we are working hard to fulfill our mission of giving all people everywhere a reason to run. Today, tomorrow, and for life.





## Run for all.

NYRR was founded in 1958 when a small group of passionate runners vowed to bring running to the people. Throughout the next five decades, NYRR led the worldwide running movement, helping millions of people of all ages and abilities discover the power of running to improve their health, fitness, and overall well-being.

Today, NYRR has transcended its roots as a local running club to embrace a much larger community calling: championing the benefits of a lifetime of running.



## Community Impact

NYRR is making a real difference in the lives of children. We now reach more than 100,000 kids with our Mighty Milers and Young Runners school-based programs, propelling them to expand their physical, emotional, and educational potential through running.

### NYRR YOUTH IMPACT / 2006 vs 2010

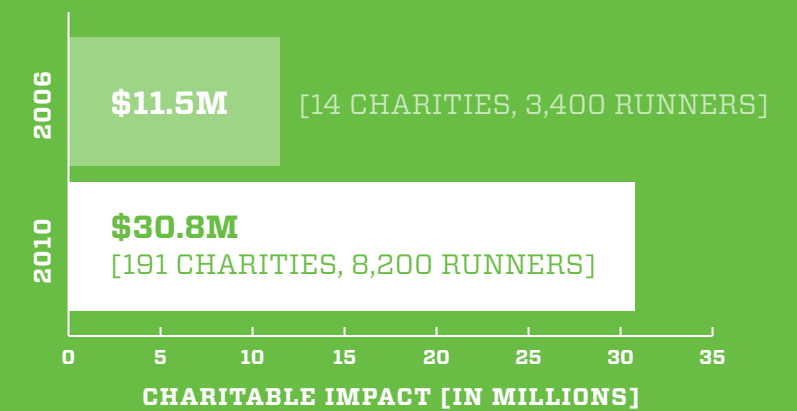


SOURCE: NEW YORK ROAD RUNNERS

## Charitable Impact

The ING New York City Marathon 2010 created an unprecedented charitable impact, raising \$30.8 million for 190 nonprofit causes—\$24.3 million of which went to New York City-based charities. NYRR's own charity team, Team for Kids, raised more than \$4 million to fund community programs and initiatives that transform the health and daily lives of children who would otherwise have little or no access to regular physical activity.

### MARATHON CHARITABLE IMPACT / 2006 vs 2010

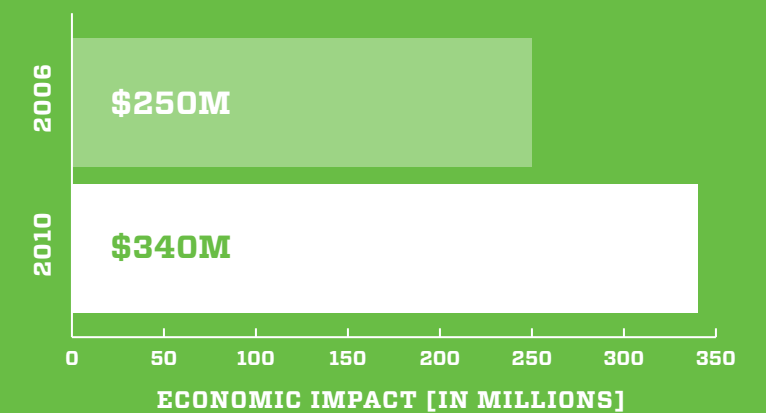


SOURCE: NEW YORK ROAD RUNNERS

## Economic Impact

Running the ING New York City Marathon is a feat of willpower—and the race itself is a testament to the economic power of the 2 million spectators, the runners and their guests, the sponsors, the vendors, and NYRR. In 2010, the race generated a record \$340 million for New York City, significantly impacting tourism, tax revenues, and the economy.

### MARATHON ECONOMIC IMPACT / 2006 vs 2010



SOURCE: BASELINE ESTIMATES BY AECOM—TOTAL ANNUAL IMPACT OF THE ING NEW YORK CITY MARATHON; NOTE: 2010 NUMBER REFLECTS AN AVERAGE BETWEEN \$304M AND \$378M, THE CONSERVATIVE AND BASELINE MODELS

## OUR RUNNING COMMUNITY

NYRR is proud to serve all runners, of all ages and levels. Our road races and other fitness programs benefit everyone from professional athletes to beginners, youths to seniors, the physically challenged, and the underserved.

Ours is an international community of more than 300,000 runners, including 60,000 who are pleased to be members of NYRR. Our members come from all walks of life, and they run for just as many reasons.

Run for your body. Run for your mind.

# RUN

to make your heart pound like you're in love.

### Competitive Runners

Our most passionate runners, they love to compete against others and themselves. These are the elite athletes who lead the pack. They take their running seriously, logging an average of 25 miles per week and competing in up to 10 races per year. Some run to win awards, others to finish a marathon or beat their own race times, but all are committed to the sport.

### Fitness Runners

They run to be healthier or to keep fit. Exercise is their Prozac, and running is a big part of their cardio routine. They log 20 miles a week on average, whether hitting the road or the treadmill, and run 'til they feel the burn. These folks love how easy it is to lace up a pair of sneakers and get moving, and hate to miss a run—or the mind/body benefits this kind of workout provides.

### Reluctant Runners

Though they're not in love with running, these members do it anyway for their health, to lose weight, or because their doctor recommended it. It takes a lot for this group to get moving, but their best motivation is seeing results. They'd rather stay still, but know that running is their ticket to a lifetime of feeling better, stronger, and healthier.



*“I like the idea that Demian is doing something not only for his body, but also for his mind...I see that focus in his schoolwork.”*

—Demian’s dad

# RUN

a mile. Run the world.

Soon after a child takes his first steps, he is off and running. It’s such a simple act, but the rewards are powerful and many. Kids who are active feel better about themselves and learn healthy habits that stay with them for life. Running gives children confidence in what they can do and shows them who they can be.

The Youth and Community Services arm of NYRR brings free running programs and wellness events to schools, neighborhoods, and communities, fostering physical fitness, character development, and personal achievement in children on up to seniors. Our youth programs already serve more than 100,000 children in hundreds of underserved schools and community centers across the country and beyond, and that number continues to grow as more friends and supporters embrace our mission.

We empower children of all athletic abilities to get moving through our in-demand school and team-based programs like Mighty Milers and Young Runners, our widely attended NYRR road races and Youth Jamborees, resources like *A Running Start*, our award-winning video series for coaching young runners, and through NYRR’s constant participation in countless community health and wellness events.

Parents credit our programs with helping their children become more confident and capable. Coaches praise us for promoting teamwork and healthy competition, and educators love the way fitness helps their students perform better in school. Communities value our commitment to fighting childhood obesity and promoting lifelong health. And the children? They love the way running makes them feel and welcome the chance to be a part of something fun.



Year after year we've exceeded our goals, but there are still many more children in need of the benefits that running provides. In the next year, as we keep current programs running strong, we'll also look to the future, creating more free resources that enable parents, teachers, and coaches to introduce youngsters to running as a foundation sport for lifetime fitness and wellness. In the next five years, we aim to provide services to 75 percent of NYC's public and charter schools, and we'll work to serve at least 10,000 U.S. schools, motivating more than a million of our nation's youngsters to RUN for LIFE.

# RUN

and see who you can be.

## Mighty Milers

Mighty Milers is a nationwide initiative that motivates children of all fitness levels from pre-kindergarten through eighth grade to get running or walking at least half a mile, three to five times a week. During the program, Mighty Milers strive to complete one to four "marathons," cumulatively logging 26.2 miles to 104.8 miles. Teams, events, and awards keep things fun along the way, but often the thrill of "I did it!" is a child's best reward. [This past school year, more than 83,000 kids from 406 schools and centers logged nearly 3 million miles!](#)

## Young Runners

Young Runners is an after-school running program that teaches New York City youth of all fitness levels how to develop the aerobic stamina and self-discipline to run long distances, from 1 to 6.2 miles. Young Runners train via team practice sessions, earn rewards as they achieve personal bests, and get the opportunity to participate in special races and fitness events. Along the way, they learn perseverance, teamwork, and the satisfaction of finishing what they started. [More than 3,000 NYC youth participated in Young Runners in the 2010-2011 school year.](#)

## Community Outreach

Running has the power to transform communities. That's why NYRR is out there spreading our message of fitness and wellness wherever we can, from national symposia on childhood obesity to local health fairs, wellness expos, Parks & Recreation events, and town festivals. We've even partnered with other New York City organizations to teach taxi drivers exercises to do during their very sedentary days! Our activities get people thinking, moving, and motivated to make positive changes. [NYRR staff facilitated fitness activities at 120 community events, fitness expos, and health fairs last year.](#)



## Run to become a better statistic.

A few of this fiscal year's successes:

We served more than **100,000**

CHILDREN locally, nationally, and internationally.

We established running programs in **625**

SCHOOLS & COMMUNITY CENTERS around the world.

Mighty Milers in the USA ran nearly **3,000,000**

MILES, a 45% increase from the previous year.

Mighty Milers in the USA earned **72,496**

"MARATHON OF MILES" medals, a 60% increase.

**8** A Running Start, our video resource for coaching youth runners, **WON 8 AWARDS** in its first year.

We partnered with the New York City Department of Education to co-host the Developmental Track and Field Series, a series of meets in each of the 5 boroughs where

**12,000**

PUBLIC SCHOOL STUDENTS participated—up 90% from last year.

NYRR Youth Jamborees broke all attendance records with more than **8,000** ATTENDEES.

NYRR staged **57 YOUTH EVENTS** for more than **20,000** PARTICIPANTS.

Often, signing up for a race is just the push someone needs to get out there and get moving. We host plenty of them—more than 55 per year—from short “fun runs” and fitness events to a certain big marathon we’ve become synonymous with. Our exciting races and other earned-income programs draw crowds of participants who come for the challenge, the competition, and the camaraderie and leave with an experience that changes them for life.

### The ING New York City Marathon

It is the largest, most loved, and most inclusive marathon in the world. Every November, thousands of runners from all 50 states and more than 100 countries take to the streets of NYC for an adrenaline-filled 26.2-mile tour. The ING New York City Marathon attracts the world’s top pro runners and weekend warriors alike. Some run for prizes or bragging rights, others for charity or their personal best. All are cheered on by more than two million spectators.

Now in its 42nd year, the ING New York City Marathon 2011 accepted more than 60,000 runners, with about 47,000 predicted to finish. Of these, more than 7,000 participants will be running in support of charitable organizations, hoping to beat the \$30.8 million record in charity dollars raised last year.

# RUN

to turn “I can’t” into “I did.”



### Sports Event of the Year

Our runners aren’t the only ones who won big prizes this year. The ING New York City Marathon 2010 was named Sports Event of the Year 2011 at the *SportsBusiness Journal* Sports Business Awards. This prestigious award, previously given to the Super Bowl and the NHL Winter Classic, honors “best-in-class entertainment, improving market and brand strength, generating new revenue growth, and initiating projects that give back to the community.”

The ING New York City Marathon also won the Gabarrón International Award of Sports 2011, which recognized the race as a popular sports event that promotes positive values and personal betterment.

Running is its own reward, but being acknowledged by the sports community is pretty nice too.

### NYC Half

This premier road race takes runners on a 13.1-mile journey through the heart of the city—Times Square—and along the Hudson River waterfront to finish in lower Manhattan. Every March, the NYC Half attracts international stars, who come to tune up their times and test their marathon readiness. Amateurs love this race too, as the sight-filled course and competitive vibe push them to go the distance.

### NYRR New York Mini 10K

On June 3, 1972, New York Road Runners staged the world’s first all-women road race, the 6-mile Crazylegs Mini Marathon. It was the same year that President Nixon signed into law the landmark Title IX legislation, which mandated equal funding for women’s sports programs that receive federal aid. Today, the modern NYRR New York Mini 10K all-women road race attracts Olympians, world champions, record-holders, and a diverse group of females who race to share a journey of sisterhood and recognize the women who have come before them.

### Fifth Avenue Mile

What better way to entice people to run than to open up a scenic 20-block stretch of one of the world’s most famous avenues to the young, the old, novices, veterans, and everyone in between? Each year since 1981, runners have lined up near the Metropolitan Museum of Art to race down Fifth Avenue to Grand Army Plaza, trying for their best NYC mile ever. All are rewarded with an unforgettable experience.

## Without Volunteers, There Would Be No Race

We're known for our world-class races, but how do we do it? It takes a village. Literally. Last year, 10,000 volunteers donated their time and spirit to the ING New York City Marathon to make it a success. Thousands more come out and help at the other 55 events we put on each year. Some who join our volunteer corps are runners themselves. Others are the world's best cheerleaders. While helping NYRR carry out its purpose, volunteers make lifelong friends, learn about the intricacies of producing a major running event, and give back to their community and fellow athletes. Whether checking in racers and giving out numbers, assisting with crowd control, manning drink stations, handing out heat sheets, or rooting on runners, every job they take on is integral to helping us run a smooth race, and one that everyone enjoys—even our volunteers.

Run in a race.

# RUN

out of excuses.

We give everyone plenty of opportunities to catch the running bug. Most weekends, residents of and visitors to New York's five boroughs can find a place to race in one of NYRR's more than 55 weekly events.

Some of our races are put on with partners, others support the community, many involve kids, and most are for fitness and fun. We hold

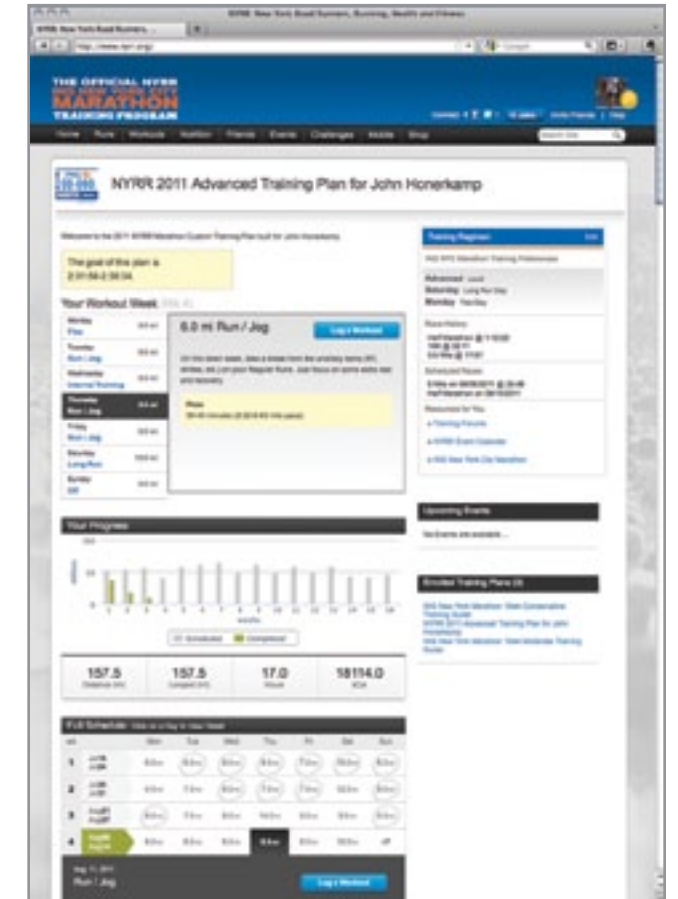
races to celebrate our founders, like the Joe Kleinerman 10K, and races to help marathoners train, like the ING New York City Marathon Tune-Up. Some events, like the Scotland Run 10K, promote tourism, while others, such as the Jingle Bell Jog, support worthy causes. NYRR puts on races for the Parks, for organizations (Meredith Corporation), and for special occasions, like the Emerald Nuts Midnight Run, held every New Year's Eve.

We've got 5Ks, 10Ks, half-marathons, and a triathlon to keep people running. There's even a 60K, the Knickerbocker, for die-hards who don't ever want to stop. Whether you want to run through Coney Island, around Yankee Stadium, past the U.N., or under the RFK Bridge, NYRR is known for creating world-class race experiences that get runners hooked and keep them coming back for more.



Twice a year, Judith Som and her teammates on the Mercury Masters—an NYC running club for women over 50—come out to work a race instead of run it. An NYRR member for the last 32 years, Judith says she and her teammates volunteer as a way to give back to NYRR and the community. *“Our philosophy is, if you want something to work, you need to pitch in and help,”* Judith loves all the friendships she's made with other volunteers and the sense of community she feels when she works an event. *“You see runners you've raced against before, and now you're there, cheering them on,”* she explains. *“When you're a runner, you know what other people want to hear when they're running a race. We're a very enthusiastic and vocal group, and we all have such a good time.”*

Digital technology is a powerful platform for sharing the passion of running. In the past year, NYRR has been working hard on its digital toolbox, updating and creating a range of digital touch points that allow us to engage, educate, and communicate with as many people as possible.



# RUN

farther than you thought you could.

## Web

In 2012, NYRR will launch a new, more dynamic and interactive website—one that is extremely user-friendly, but packed with sophisticated features to help everyone get more out of, and from, NYRR.

The new site will make it easier to register for races, give more in-depth post-race coverage, and help users train for any race. nyrr.org will also have an innovative search feature that lets users identify themselves as one of eight types of runners based on their fitness level, age, and ability.

Next spring, we will introduce MyChannel, an advanced feature just for NYRR members that will personalize their website experience. MyChannel gives members one place to see their whole running history, including race results and photos, upcoming races they've registered for, and all their NYRR activities, plus ways to connect with their running community, and even to invite others to join them for a run.

## eCommerce

We will also be upgrading our eCommerce platform in 2012 to include the latest technology, making it simpler than ever for users to pay race entry fees, make donations, and shop. NYRR will also introduce new branded merchandise and gear to help runners train in comfort and style.

## Apps

NYRR is going high-tech to enhance the race experience! The Official ING New York City Marathon Spectator App lets fans track up to 10 runners on an interactive course map, watch live streaming race coverage, connect with other spectators on Facebook and Twitter, play games, and more, all from their mobile phones.

## Social Media

We've strengthened our focus on social media, and it shows. This past year, NYRR fan page growth was 20 percent, and we expanded our Facebook presence. We're now doing the same on Twitter and working to integrate foursquare and Meetup so folks can check in at our events. In the next year, we will continue to use social media to strengthen customer relationships, interact with the community, and engage a wider audience.

## Training & Education

Training and education have always been cornerstones of our mission at NYRR. Now, we're taking our teaching to the digital world, with the Official NYRR ING New York City Marathon Online Training Program, a powerful tool designed to get more runners to the finish line. The first-ever fully customized virtual marathon trainer, our proprietary platform uses input like age, gender, training history, recent race results, and weekly schedule to create a personalized plan that helps individuals safely build speed, endurance, and confidence.

Run to change your mood.

# RUN

to change your community.

Thanks to the invaluable support of donors and friends, we accomplished a tremendous amount in the past year. We provided sorely needed programs to more than 100,000 children and witnessed firsthand the power of running to transform people physically and emotionally. From youth like Rossy, age 16, who lost 30 pounds in three months after joining Young Runners; to Darvely, who turned to running to heal her grief after losing her brother to gang violence; to the countless teachers who tell us the students in our programs are more self-confident, focused, and better behaved than their peers.

Although our program reach has grown dramatically since we began serving 15 children in Red Hook, Brooklyn, in 1998, we have not lost sight of the thousands of children who still need our help. Thanks to the generous support

of individuals, foundations, corporations, our City and State partners, and Team for Kids members, the great work of fiscal year 2011 marked a big step forward in our journey, but, like marathoners, we have many miles to log before we finish. Continuing cutbacks in school physical education and athletic programs, coupled with the rise in child obesity, mean that the number of at-risk youth is only growing. With your help, we are poised to reach even more children in the year ahead.

As we head into 2012, we're aiming high. We want to reach 20,000 additional children in New York City alone, and hope to get one million kids worldwide participating in Mighty Milers over the next five years. We cannot do it without you.



## Team for Kids

Our #1 fundraising tool, Team for Kids is fueled by the compassion and commitment of runners from around the world. Adult athletes of all abilities join TFK to add meaning to their miles by collecting donations on behalf of NYRR youth services, enabling us to provide free fitness health and fitness programs to children who would otherwise have little or no access to regular physical activity. In return for their efforts, TFK members receive guaranteed entry into premier NYRR events, and the satisfaction of knowing the miles they log today will have a lasting impact on the runners of tomorrow.

Since 2002, TFK athletes have raised more than \$25 million, giving hundreds of thousands of children access to life-changing NYRR fitness programs in their schools or communities.

# RUN

for a cause. Run for the kids.

## Give. And give everyone a reason to run.

We rely on the contributions of our friends and partners to provide schools with programs that radically impact childrens' lives and futures. Your support, at any level, is greatly appreciated.

**To make a donation** to NYRR, or to learn more about how you can join us in empowering children through running, please contact us at [development@nyrr.org](mailto:development@nyrr.org) or [646] 758 9647.

**More ways to support us**—including corporate and event sponsorship opportunities and our Adopt-a-Team and Adopt-a-School programs—can be found at [nyrrf.org](http://nyrrf.org).

**Donate Online:** [nyrr.org/supportus](http://nyrr.org/supportus)



**Holly Younglove** sees firsthand how running has improved the lives of the kids at NEST+m, where she teaches and coaches a Young Runners program. Inspired by her students' passion for running, she decided to run the ING New York City Marathon 2010 to support TFK and help bring NYRR programs to the youth who need them most.

**Dean Bell**, a runner from East Harlem, is inspired by the commitment and camaraderie he's found with TFK members and coaches. *"People of all different fitness levels are putting in hours of training for the marathon and also putting their hearts into helping young kids,"* says Bell. *"Running with TFK is my way of insuring that the youth of our communities have all the tools necessary to become productive adults."*



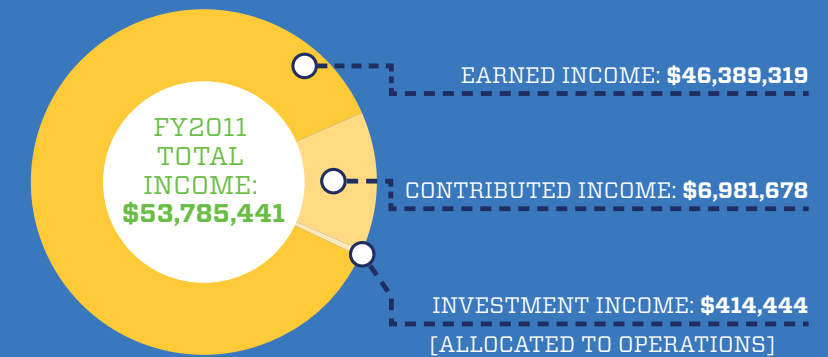
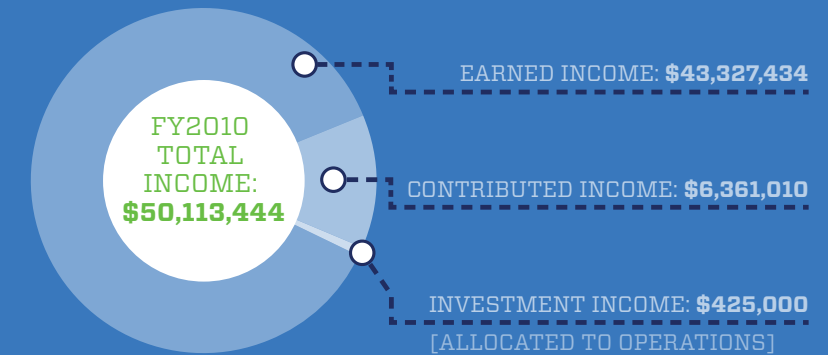
Run to stay grounded.

# RUN

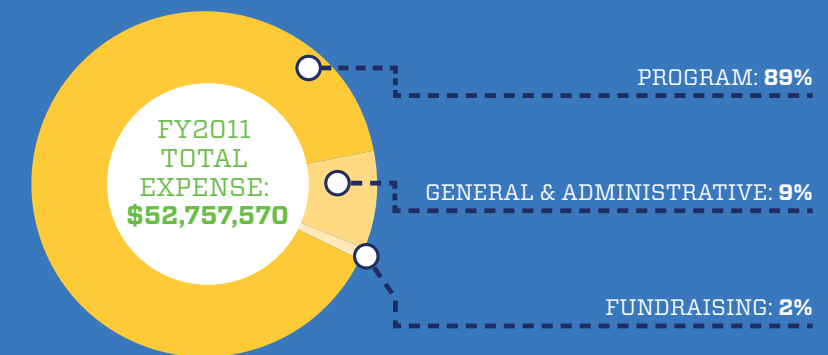
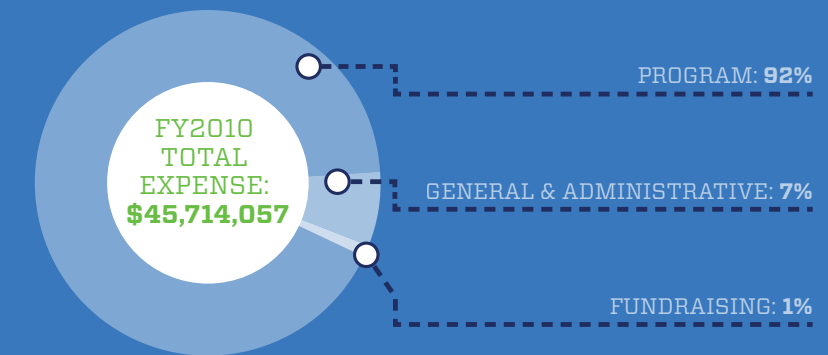
to take flight.

At NYRR, we are fortunate to benefit from the support and commitment of our partners, donors, and sponsors. Through our unique combination of earned and contributed income, we are making the power of the running movement a reality for thousands of individuals each year.

## NYRR TOTAL INCOME / FY2010 VS FY2011



## NYRR TOTAL EXPENSE / FY2010 VS FY2011



We invite you to visit [guidestar.org](http://guidestar.org) to view our complete financials. For additional information regarding our financial position, please contact [development@nyrr.org](mailto:development@nyrr.org).

**It is through the dedication of a few that we are able to touch so many. A special thanks to our board members for their commitment, passion, and vision. Together, we are making a visible difference in the health and well-being of our community.**

- George Hirsch, Chairman
- Michael Frankfurt, Secretary
- Richard Byrne
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Philips Healthcare  
Poland Spring® Brand 100% Natural Spring Water  
PowerBar  
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Time Warner Cable  
UPS  
Wonderful Indonesia

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**TELEVISION PRODUCTION PARTNER**

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CBS Outdoor

**RADIO MEDIA PARTNER**

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Sheraton New York Hotel & Towers

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City Parks Foundation  
Central Park Conservancy  
Department of Buildings  
Department of Environmental Protection  
Department of Sanitation  
Department of Transportation  
FDNY  
FDNY/EMS  
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